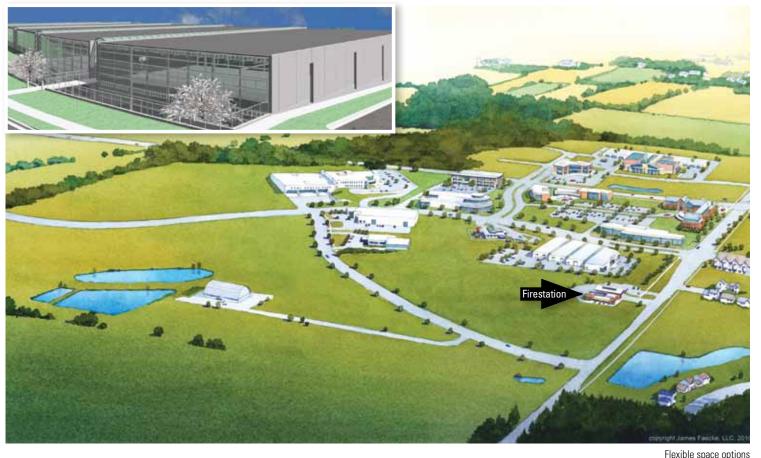
THE PATH TO GROWTH LEADS THROUGH WELTON ENTERPRISES

Throughout the Great Recession, business growth has been more elusive, but the paths to growth aren't hard to find if you know where to look. In Greater Madison, one path leads through the properties of Welton Enterprises, which is developing four business parks located in growing areas.

Welton Enterprises has space for any business that wants to travel the growth path. With its core business of build-to-suit commercial development, concentrating in the industrial sectors of manufacturing and warehousing, Welton has more than 30 principal-owned commercial properties in its portfolio. With commercial spaces ranging from under 5,000 to over 200,000 square feet, the company offers business partners some of the Madison area's finest locations.

Founded in 1987, the family business has always believed in instilling community, family, and sound business ethics in every project. Welton has experience in all types of real estate, including office, industrial, retail, raw land, and residential. However, its current focus is on industrial space with future plans to develop Class A office space on each of its four properties, including: ►







ilicon Prairie<sup>™</sup>, a 134-acre, mixed-use development located at the intersection of Mineral Point Road and South Point

Road, just a mile from the Beltline Highway. East Metro Business Park, a 52-acre, mixed-use development with 22 acres available at the intersection of Interstate 39/90/94 and Highway 51.

Quarry Ridge, a 64-acre, plannedmixed use development on Highway 14 in Middleton.

Tancho Business Park, situated at the intersection of Manufacturers Drive and Transport Court in a growing industrial area on the east side of Madison.

Of the 1.3 million square feet of space in Welton's existing portfolio, more than one million square feet is in the industrial sector. Welton currently has available space on both the west and east sides of Madison. Its current focus on light manufacturing is one in which Welton's staff, which has combined experience of more than 88 years, can apply its depth of knowledge in a variety of ways.

With a combination of creative

development solutions and enduring design for the community, Welton Enterprises delivers exceptional value to clients. Through the establishment of a Board of Advisors, Welton has successfully integrated a "best practice" approach that enables it to help clients meet changing business environments and economies.

#### Silicon Prairie<sup>™</sup>

With the City of Madison expanding westward, the visionary Silicon Prairie<sup>™</sup> represents a new way of thinking about commercial communities. Beautifully landscaped and situated in a prime location on the west side of Madison, and served by robust telecommunications and fiber optics, Silicon Prairie<sup>™</sup> is an ideal location for a company headquarters.

Initial plans call for Silicon Prairie<sup>™</sup> to eventually have more than one million square feet of Class A office space; in all, 47 acres are available for Class A office and retail space. An equal amount of square footage is available for light manufacturing, including 41 acres for light manufacturing and flex uses. Already home

to several successful businesses, providing hundreds of jobs, Silicon Prairie's diverse tenants include the likes of Full Compass, CSS Power, and the Academy for Little Learners.

The advantage of Silicon Prairie<sup>™</sup> is reflected in an old real estate mantra: location, location, location. Kurtis Welton, president and treasurer of Welton Enterprises, compares the property to the hole in a doughnut, surrounded by lots of delicious dough and glazing in the form of the area's finest residential neighborhoods - the Highlands, High Point Estates, Knoll Valley, Cherrywood, Pheasant Point, Blackhawk, and many more - plus retail, more than 50 restaurants in the vicinity, municipal amenities like fire stations and bus lines and bike paths, and other high-end commercial developments like University Research Park's second campus.

With more commercial development and future municipal services (libraries and police stations) and close proximity to main streets like Mineral Point Road and University Avenue, Silicon Prairie™ is a place where top executives want

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their company headquarters to be. While close to the Beltline, there is no fighting Beltline traffic or delays. There is no trouble finding quality-of-life amenities, and no inconvenience in an area that has been Madison's main engine for growth something top executives invariably look for.

"Where does the top executive live?" Welton asked. "When you know that, you know where he's going to prefer his office. It's going to be where it's nice, and where it's convenient. All our projects are on an interstate, a major state highway, or a major thoroughfare like University Avenue or Mineral Point Road. When you get too far off the beaten path with real estate, the value drops off real far and real fast."

Pat McGettigan, owner of CSS Power, a national provider of back-up power systems, can testify to the convenience of Silicon Prairie<sup>™</sup>. McGettigan lives just west of the park, and he drives to work in a hassle-free manner. "The park is great," stated McGettigan, who appreciates the seamless experience afforded by Welton when acquiring land and building his facility. "I love being out here. It's about 10 minutes from my house. Trucks can get in and out fairly easily, and we have good business neighbors in the park. It would be nice to have even more businesses out here."

"We also have the fire station within walking distance, and it's a good feeling to have a fire department so close by."

### Mark Nash, President, Full Compass Systems

Full Compass needed a large piece of land to erect the building that should be its permanent home, and Silicon Prairie<sup>™</sup> was the only place that had a lot size large enough, and was affordable enough, for the company to build on, according to Mark Nash, president of Full Compass. The company has ample room to expand, and the site has excellent visibility from a major road (Mineral Point), which helps visiting customers and vendors.

Nash said other advantages will become more advantageous over time. "Our employees have a fairly easy time getting





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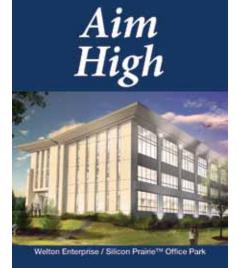


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here," Nash said, "and the work on Mineral Point Road and County Highway M will improve that. Over next two years, we'll see a lot of work on both of those roads, which will help quite a bit. We also have the fire station within walking distance, and it's a good feeling to have a fire department so close by."

Not only is Silicon Prairie<sup>™</sup> an ideal location for a white-collar workforce, it also provides light industrial options in a city where such properties are limited – and not just for warehouse space, but for a company headquarters, too. To accommodate future expansion and building modification needs, Welton ensures that manufacturing firms enjoy flexibility in their property and facility design.

"We build them so you can put a dock anywhere," Kurtis Welton said. "If you plan for it up-front, it doesn't cost much more. When we build an industrial building that is not fully leased, we will put in sewer and water under the concrete so that when someone comes along and needs a bathroom here or there, it can be done without tearing up a lot of concrete.'

Silicon Prairie<sup>™</sup> could be developed in smaller chunks or in larger tracks, and with varying levels of build-to-suit services from Welton. Whether a company is looking for a new manufacturing plant, a distribution facility, or corporate office headquarters, Welton's experienced development team can offer site-selection services, development consulting, turnkey development, design-build management, and full design, construction, and assetmanagement services. Also included in that portfolio of services is the due diligence of

tries to be proactive in its planning and execution so that its services work best in terms of cost and structure, and always with the long view in mind. "Most people build with the intention of flipping the property in a few years, so attention to future operating costs may not be focused," he said. "There are sound business reasons for taking the long view."

#### Beyond Green<sup>™</sup>

Thanks to Madison's unusual geography, Silicon Prairie<sup>TM</sup>'s west side location also contributes to Welton Enterprises' "Beyond Green<sup>™</sup> philosophy. In most cities, the best way to shrink one's carbon footprint is to be where most people live and work, usually downtown. With Madison's slender Isthmus, that kind of density isn't possible in the city's core, so the best carbon-neutral locations are situated on the outskirts of town; in a sense, Silicon Prairie<sup>™</sup> and its surrounding area comprise an accidental New Urbanist model.

This "green" outer ring challenges the conventional wisdom, but so does Welton's entire Beyond Green<sup>™</sup> approach. As with all Welton properties, there is an intense focus on sustainable development at Silicon Prairie<sup>™</sup>. The company's trademark is not "going green," but Beyond Green™ because it truly has gone above and beyond the call in building sustainable properties. Silicon Prairie<sup>™</sup> is not only part of the Audubon Signature program, which provides comprehensive environmental planning assistance to new developments, Welton has installed 16 rain gardens, several irrigation trenches, and four ponds

Beyond Green<sup>™</sup> is more than just a slogan for Welton, it's reflected in everything the company does. "It's a philosophy," stated Kurtis Welton. "That's why we trademarked Beyond Green™. **Everybody says they** are going green, but we've always been green."

educating new tenants on the many cost centers of real estate development, and the ability to structure joint ventures with tenants and non-tenants alike.

"In terms of the number of quality options, there is nothing like this anywhere in the city," stated Joanna Burish, director of finance and development for Welton Enterprises.

Kurtis Welton said the organization

- none of which were required. Beyond Green<sup>™</sup> is more than just a slogan for Welton, it's reflected in everything the company does. "It's a philosophy," stated Kurtis Welton. "That's why we trademarked Beyond Green<sup>™</sup>. Everybody says they are going green, but we've always been green."

As Welton notes, there are several pieces to sustainability: energy conservation, water

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usage, air quality, and internal and external linkages. And they are not necessarily sophisticated. Air quality, for example, can be dramatically improved by something as simple as placing a front-door mat for people on which to dust their feet.

This attention to detail is appreciated by Silicon Prairie<sup>™</sup> tenants. Amy Crooks, director of the Academy for Little Learners, said that when her organization was conducting its due diligence on a new location, Welton Enterprises stood out in comparison to others. Crooks said Welton has followed up on everything they promised to, and that she doesn't have to wonder about their commitment to addressing issues, or feel the need to double check on things. She cited one telling example.

"The only concern we had when we first mapped out all of this was the farm grounds around us, and when the farmers would spray their fields," she recalled. "Kurt [Welton] went to the farmers and requested that when we are open for business, that kind of farm work isn't being done. So it's done on the weekends, when we're closed. We don't need to worry about sprays and that kind of thing near our playgrounds."

Welton Enterprises has developed a transportation demand management plan for Silicon Prairie<sup>™</sup>, integrating bike paths, walk paths, and shared transportation. If the city isn't up to speed with a needed bus route, Welton will work with tenant companies to make sure employees have a transportation option. The service dates back to 1984, when Welton arranged for Union Cab service to the HighPoint Area when the bus routes all ended at West Towne Mall.

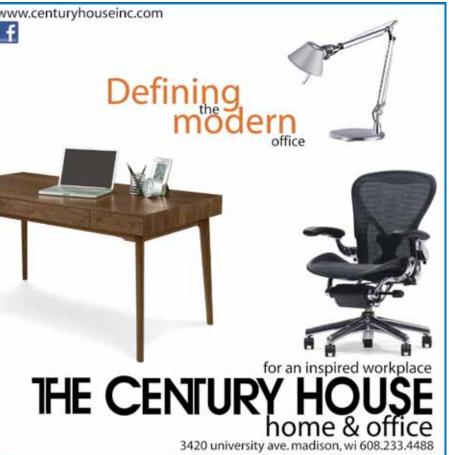
Also situated near Silicon Prairie<sup>™</sup> is Quarry Ridge, whose development is farther down the road. Quarry Ridge, which backs up to Pleasant View Golf Course, can be expanded up to 140 acres and offers an outstanding location in a strong future growth corridor that does not currently have much land available for industrial and office development. Welton owns 64 acres for future development, and a right of first refusal on the adjacent 75 acres.

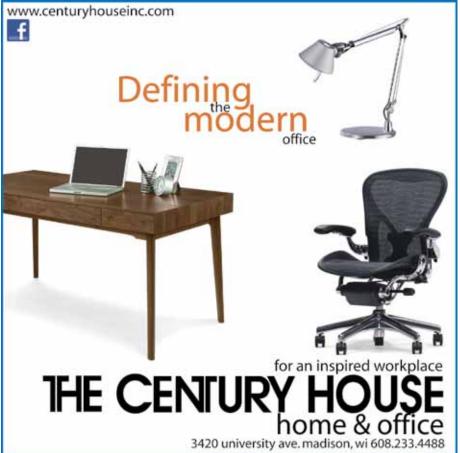
### East Metro Business Park

Currently home to Gander Mountain and Camping World, East Metro features **>** 

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great visibility and easy access to the surrounding region. It contains 22 acres of land zoned M-2 in the Village of De Forest, which is available for industrial uses with the potential to add more retail space that would complement the two existing retailers.

The park is ideal for companies that need access to the interstate, as trucks can get off the interstate and into the facility in a minute, saving on fuel costs. "If transportation costs are a big factor in your business, East Metro is a great site," Burish stated. "Easy on, easy off, and it's a mile from the airport, so the transportation links are excellent."

addition to transportation In connections, Madison College (formerly Madison Area Technical College) is right down Hwy. 51, so in the event East Metro employers need training in areas like welding, there is a symbiotic town-gown solution close by.

According to Burish, the City of Madison and the Village of De Forest are working to make the wider area more accessible with new streets, which will make East Metro even more appealing for retail development. Already, new services like St. Mary's Hospital's Urgent Care Clinic serve a growing population in Eastern Dane County, and Dean has broken ground on a new clinic one mile from the East Metro site.

On the green front, Kurtis Welton didn't wait for local units of government to mandate environmental protections at East Metro; he placed deed restrictions on the property back in 1995. He did this to put water that falls on the site back into the aquifer because water from the East Metro site flows into the Token Creek watershed, which provides 75% of the water that flows into Madison lakes.

"Most people think lake water comes from the Yahara, which only provides 25%," Welton noted, but Token Creek provides this flow from its artesian wells. If you suck the water out of the well, don't replenish it, and send it down stream, then Token Creek will dry up and so will our lakes."

### **Joint Ventures**

Joint ventures are unique investment structures that allow a company to

partner with Welton in the acquisition or development of a facility for that business to occupy. Joint ventures can take a variety of forms, depending on tenant needs, but in each case Welton brings its considerable development expertise to bear in what is essentially a partnership in professional property management.

The Welton Partnership Opportunity Team can offer a partnership with an expert in the commercial real estate market, and lower the risk for your business to own real estate. With extensive market research and in-depth market knowledge, the team offers creative solutions for your facility and financial needs, enhances your ability to grow equity in your real estate investment, and helps build long-term value.

Explained Kurtis Welton: "Sometimes we have the land, sometimes we don't. Sometimes we have a building, sometimes we don't. Sometimes we have cash, sometimes we don't, but we always have the expertise in the location, or in the building, and then we figure out what they are able to put into it."



Aerial view of East Metro Par

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### Sale-Leasebacks

Welton Enterprises also has a saleleaseback program that offers an alternative form of financing for a company that currently owns its real estate. If your cash or equity and time would have a better return if invested in your business instead of real estate and property management, then a sale-leaseback may be the best solution. Welton's sale-leaseback program enables you to cash out equity to reinvest in your business, take advantage of continued use of your facility through a long-term leaseback, upgrade your working capital and convert illiquid assets into cash, attain tax advantages, and have Welton's experienced professionals own and manage your facility.

#### **Final negotiations:** Always seeking Win-Win

Overall, Welton Enterprises manages over 1.3 million square feet of existing facilities and more than 190 acres of prime development land in Dane County. Business executives shopping for great, accessible locations and high-quality properties can reach Welton Enterprises

at one of the following points of contact to discuss available space, built-to-suit, sale, or lease-to-purchase options:

- Phone: 608-833-5590
- E-mail: info@buildtosuit.com
- Web: www.buildtosuit.com

Those who engage Welton will be working with an organization that is committed to uncompromising quality, a trait appreciated by tenants like Amy Crooks (Academy for Little Learners). "They were very supportive of what we wanted to do, but at the same time, they were particular about what they wanted for their development, the kind of image they were trying to project, and what they wanted the development to become," she said. "That, for me, was very reassuring because I knew if they were taking the time to make sure we were the right fit, they would be doing that with everyone coming into the business park.

of the business park."

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